





NORWEGIAN REFUGEE COUNCIL

NGO perspectives on the Grand Bargain Good practices from EU Member States



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| VOICE MEMBERS | | | | | | | |



VOICE engagement with the Grand Bargain

- ✓ A dedicated project: "Fostering NGOs and frontline responders' engagement in the Grand Bargain"
- provide space for NGO engagement at field level
- strengthen NGO advocacy and communication
- ✓ A committed Task Force: 18 members representing 47 NGOs

<u>Objective</u>: Contribute to the implementation of the GB at EU level

Priority issues:

-Simplification via harmonized reporting

-Localisation

-Multi-year planning and funding







Capturing Good Practices at EU level

-CARE presentation on behalf of the Dutch Relief Alliance

-NRC presentation: the SIDA approach

Lessons learnt and recommendations:

-Simplification through harmonization to reduce the administrative burden for all hum actors (incl. donors) and reduce management costs.

-Funding quality: multi-year funding and flexibility are essential elements to increase the quality of our programmes (thanks to longer term planning and increased agility)

- Partnership and trust between donors and NGOs: a basis for delivering on the GB and increasing efficiency and effectiveness of HA

Dutch Relief Alliance (DRA)

The Dutch Relief Alliance is a coalition of 16 Dutch humanitarian NGOs funded by the Netherlands Ministry of Foreign Affairs. The structure of the DRA allows for the rapid delivery of life-saving humanitarian assistance.



Strategic priorities

- I. More accountable humanitarian action
- II. Innovation and learning
- III. Collaboration for increased effectiveness
- IV. More effective support for locally-led responses

Grand Bargain contributions:

- I. Increased transparency
- 2. More support and funding tools for local and national responders
- 3. Increase in the use and coordination of cash-based programming
- 4. Reduce Duplication and Management Costs
- 5. Improve joint and impartial needs assessments
- 6. A participation revolution
- 7. Increase collaborative humanitarian multi –year planning & funding
- 8. Reduce the earmarking of donor contributions
- 9. Harmonize and simplify reporting requirements

10. Enhance engagement between humanitarian and development actors



23-24 MAY 2016

Increase collaborative humanitarian multi –year planning & funding

- 4-year funding commitment by NL MoFA
- Multi-year planning has started (protracted crises)

Reduce the earmarking of donor contributions

- Donor does not earmark for specific crises or sectors
- Internal needs-based DRA-mechanisms decide allocations

More support and funding tools for local and national responders

- 23% of funding to local organizations. Aim is 35% by 2020
- 3-5% of country budgets for capacity strengthening
- Now looking to go beyond these two elements...

Increase in the use and coordination of cash-based programming

- Cash is on the rise and used when appropriate
- Two cash innovation projects about to be launched

Results:

NUMBER OF PEOPLE REACHED THROUGH THE DRA JOINT RESPONSES 2015-2017*

€202 million: û I 2 million people in I7 countries ()

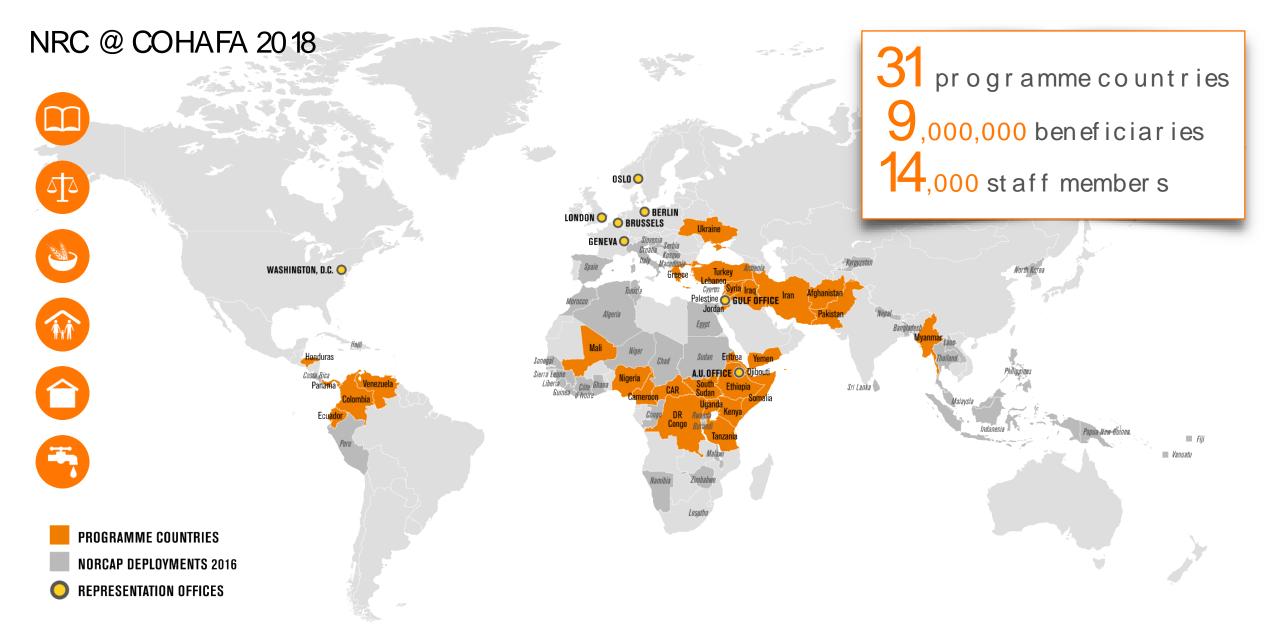
| \$ | Cash transfers | 428,185 | | |
|----------|-------------------------------|-----------|--|--|
| · | Shelter and non-food item | 685,285 | | |
| | Protection | 1,309,497 | | |
| š | Food and Nutrition | 1,970,497 | | |
| <u> </u> | Health | 2,078,246 | | |
| | Water, Hygiene and Sanitation | 5,550,271 | | |
| | | | | |

*Total reach based on 2015 and 2016 reports, and estimated reach in 2017



Thank you for your attention!





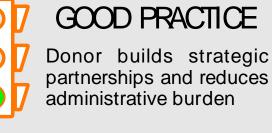


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JOINT PRIORITIES BEFORE WE START... FLEXIBILITY & UNEARMARKING RISK **INCREASED ADMIN** MANAGEMENT BURDEN PARTNERSHIP & TRUST LESS TRANSPARENCY SIMPLIFICATION **OR ACCOUNTABILITY** SIMPLIFICATION & HARMONISATION









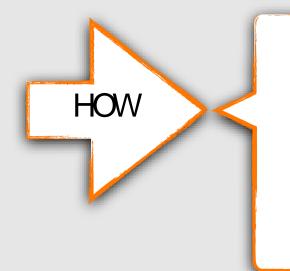
BAD PRACTICE

Donor increases due diligence and admin burden to manage risks



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HARMONISE PROJECT CYCLE MANAGEMENT TOOLS AND PROCESSES:

- Assessment
- Due diligence
- Proposal
- Budgeting and financial reporting
- Narrative reporting



GOOD PRACTICE

Donor participating in the harmonised narrative reporting pilot

MONEY WHERE in IT COUNTS NRC-led initiative to h a r m o n is e cost classification and financial budgeting and reporting in line with GB WS 4 and 9



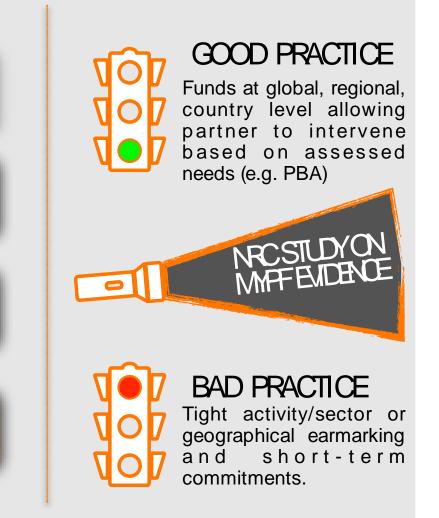
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PROVIDE SOFTLY- OR UN- EARMARKED FUNDS

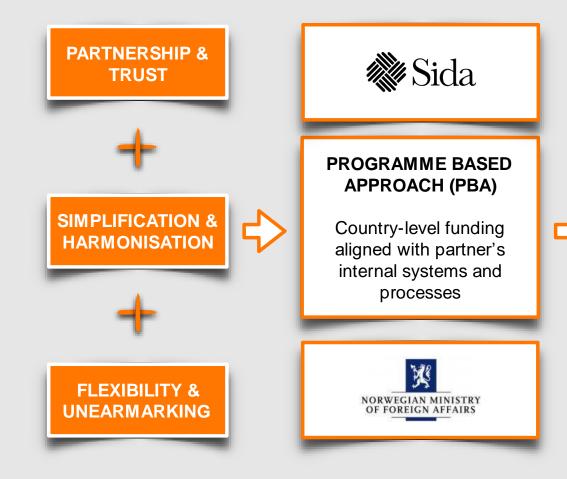
WORK WITH PARTNERS TO DESIGN AND FUND ON A MULTI-YEAR BASIS

ENSURE THOSE BENEFITS ARE PASSED DOWN THE IMPLEMENTATION CHAIN





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KEY ADVANTAGES

- Flexibility (hard to reach, neglected crisis, follow the needs)
- Trust and increased ownership amongst communities and local authorities (WS 6)
- In line with shared cost approach and simplification (WS 4, 9)
- Instrumental in transition from humanitarian to development (WS 10)
- Efficiency

KEY CHALLENGES

- PBA requires a mind shift within the organisation and donor
- Systems and tools may need to be adapted
- Specific earmarking may undermine the benefits of PBA
- Leadership in managing PBA is key





Some additional examples

Simplification WS 9: Harmonized Reporting

- Great leadership from **Germany** and ICVA
- France, Italy, Norway, Switzerland, Sweden, United Kingdom took part in the pilot phase as well as UN agencies (OCHA, WFP, UNHCR, etc)

Funding Quality & Partnership

- Positive feedback from NGOs in **Belgium**
- Regular exchanges with NGOs: discussing commitments like cash, transparency, localization.
 - Outcomes: Increase in multi-year funding
 - The Financing of NGO pooled funds
 - Alignment with definitions to monitor adequately the use of cash and localization
- Towards the next FPA: ongoing consultation with **DG ECHO**
- Open and in-depth consultation with the FPA Watch Group
- Exploring avenues for MYF, harmonized reporting, etc.



NGO Perspectives and Recommendations

- Simplification through harmonization to reduce the administrative burden for all hum actors (incl. donors) and reduce management costs.
- Funding quality: more multi-year funding and flexibility are essential elements to increase the quality of NGO programmes (thanks to longer term planning and increased agility)
- Partnership and trust between donors and NGOs : a basis for delivering on the GB and increasing efficiency and effectiveness of hum assistance.

Thank you!







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